Vision	To support a sustainable, confident and resourceful voluntary and community sector (VCS) that can work in collaboration with the public (and private) sector to create a safer and fairer Southwark			
Objectives	To enhance the work of the VCS with an emphasis on improving quality and outcomes for residents that reduce and prevent future demand on high cost, high demand services		To sustain and build strong, cohesive communities where no one group or community is left behind.	
Priorities	Better partnership working to improve outcomes for residents	Improved commissioning and grant-giving to focus on outcomes and be more cooperative, and community-led	Better use of community assets as a route to revitalize neighbourhoods and create preventative places	More resilient communities that are connected and more resourceful
We will achieve this by…	Changes in how we work together and embed the principles of co-production in everything we do in order to maximize social value.	Fuller involvement of stakeholders in the commissioning cycle that is outcomes focused. To achieve this, we want to develop co-operative and citizen commissioning approaches	Harnessing the value of the borough's outside spaces to improve wellbeing, engagement and community cohesion.	Unlocking the assets and social value that exist in communities so that resources, time and talents can support the development of more resourceful and connected communities.
	More responsive and joined up ways of working using existing structures (such as the Local Care Networks) to harness the power and knowledge of local communities to help reduce the impact of reductions in local authority and NHS resource	Changes to how we use contracts and grants with a balance between longer funding cycles and support for innovation to help develop different, more efficient and more impactful services for residents.	Developing an approach to enabling asset transfer to take place in the right circumstances and establishing the limits of this.	Enabling and supporting the development of community organisers. Acting as navigators and supporters for local communities (including BAME communities); connecting individuals, neighbourhoods and communities
	Encouraging the VCS to work more in collaboration, not in competition and to provide mutual support to help improve outcomes for residents.	Agreeing a set of core outcomes (Common Framework) for the benefit of the whole community of Southwark against which impact is measured and aligned against Council and CCG plans	Taking advantage of co-location opportunities. We want synergies through co-location to improve preventative services and outcomes for residents.	Enabling individuals and groups to be agents of change, ready to shape the course of their own lives. We will achieve this supporting volunteers and other forms of social action
	Greater engagement with the business sector including the development of Southwark Giving leading to more placed based giving and crowd funding initiatives	Building services around the needs of the local community and there is a presumption that local provision is the default positon. Using digital approaches to transform our services	Embedding co-production and co-design when considering place based strategies, to create improved outcomes for residents, through community-led approaches.	
Delivery	VCS/Council Liaison Group | action plans | hold others to account for delivery and implementation			